

AGENDA

Regular Meeting of the CU Denver Downtown Campus Faculty Assembly's
Budget Priorities Committee

Monday, January 14, 2019

Chancellor's Conference Room, LSC 14th Floor

11:00 am - 12:30 pm

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|---|---------------|
| 1. Welcome, Approval of Minutes | 11:00 – 11:05 |
| 2. Faculty Assembly, Faculty Council Budget Committee Updates | 11:05 – 11:10 |
| 3. Book (Ch. 5) discussion | 11:10 – 11:30 |
| 4. Updates from Budget Team | 11:30 – 12:15 |
| 5. Discussion | 12:15 – 12:30 |

AGENDA

Regular Meeting of the CU Denver Downtown Campus Faculty Assembly's

Budget Priorities Committee

Monday, February 11, 2019

Chancellor's Conference Room, LSC 14th Floor

11:00 am - 12:30 pm

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| 1. Welcome, approval of minutes | 11:00 – 11:05 |
| 2. Discussion of new degree proposal and process | 11:05 – 12:30 |

Regular Meeting of the CU Denver Downtown Campus Faculty Assembly's
Budget Priorities Committee
Monday, February 11, 2019
Chancellor's Conference Room, LSC 14th Floor
11:00 am - 12:30 pm

Members: Diana White, Quintin Gonzalez, Katherine Gunny, David Tracer, Sommer Browning, Peter Jenkins, Keith Guzik, Todd Ely

Guests: Todd Haggerty, Tobin Bliss, Martin Dunn, Keith Jones, Rod Nairn, Jennifer Sobanet

1. Welcome, Introductions, Approval of Minutes 11:00 – 11:10
 - Add Peter Jenkins and Jody Beck to meeting invites.
 - Scott Chadwick invited to March meeting to discuss various online degree programs.
 - Melisa Baldwin VC for University Advancement will come to a future meeting perhaps April.
 - Nolbert Chavez, Chief of External Initiatives, also may come to a future meeting to discuss City Center.

2. BA in Computer Science program review
 - a. BPC discussion of program with Martin Dunn, Keith Jones, Jennifer Sobanet, Rod Nairn, Tobin Bliss
 - i. Estimated head count for enrollment in new program does not include current students who switch majors from other colleges
 - b. Tobin Bliss will come to a future meeting to go through the process of budgeting new programs and how budgets are created for them.
 - c. BPC unanimously votes to approve this program.

3. Discussion 12:15 – 12:30

Adjourned 12:32

AGENDA

Regular Meeting of the CU Denver Downtown Campus Faculty Assembly's

Budget Priorities Committee

Monday, April 8, 2019

Chancellor's Conference Room, LSC 14th Floor

11:00 am - 12:30 pm

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|--|---------------|
| 1. Welcome, Approval of Minutes, Chair Updates | 11:00 – 11:05 |
| 2. Book (Ch. 6-8) discussion and budget update | 11:05 – 11:45 |
| 3. Roles Discussion | 11:45 – 12:00 |
| 4. Provost, CFO/CBO updates | 12:00 – 12:30 |

AGENDA

Regular Meeting of the CU Denver Downtown Campus Faculty Assembly's

Budget Priorities Committee

Monday, April 8, 2019

Chancellor's Conference Room, LSC 14th Floor

11:00 am - 12:30 pm

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|--|---------------|
| 1. Welcome, Approval of Minutes, Chair Updates | 11:00 – 11:05 |
| 2. Book (Ch. 6-8) discussion and budget update | 11:05 – 11:45 |
| 3. Roles Discussion | 11:45 – 12:00 |
| 4. Provost, CFO/CBO updates | 12:00 – 12:30 |

AGENDA

Regular Meeting of the CU Denver Downtown Campus Faculty Assembly's

Budget Priorities Committee

Monday, May 13, 2019

Chancellor's Conference Room, LSC 14th Floor

11:00 am - 12:30 pm

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| 1. Welcome | 11:00 – 11:05 |
| 2. Provost and CBO updates | 11:05 – 11:20 |
| 3. Elections | 11:20 – 11:25 |
| 4. Budget Office update and discussion | 11:25 – 12:30 |

Regular Meeting of the CU Denver Downtown Campus Faculty Assembly's
Budget Priorities Committee
Monday, August 26, 2019
Chancellor's Conference Room, LSC 14th Floor
11:00 am - 12:30 pm

Attendees: Diana White, Hani Mansour, Katherine Gunny, Peter Jenkins, Jody Beck, Keith Guzik, Brent Wilson

Guests: Todd Haggerty

1. Welcome, Introductions 11:00 – 11:10

- Provost Nairn and Jennifer Sobanet are not here today.
- New degree proposal from Engineering will be presented at next meeting.

2. Charge of Committee, Structure 11:10 – 11:20

- Meeting dates are set and invitations have been sent out.
- New Chair of Faculty Assembly is Michael Zinser.
- Last year BPC recommended that all schools and colleges have their own internal budget priority committees. This went through Faculty Assembly and is now sitting with Deans.
- This year BPC will review its bylaws and charge.
- Discussion of FA BPC role. Does BPC truly advise administration and affect budget decisions?

3. Book Discussion (Ch. 10) 11:20 – 11:40

Discussion is postponed until next meeting.

4. Updates from Budget Team 11:40 – 12:15

Student Success reorganization

- Recruiting & Enrollment Management is moving under Budget and Finance and reporting to Jennifer Sobanet. This change is aimed at developing a long range comprehensive plan across the university and strategically allocating resources toward that plan.
- Census numbers are coming out next week. It is likely overall student enrollment is down 2%.
- Does moving recruitment and enrollment management under budget and finance have an impact on the university's values? Does this change the mission of the university?

How will mission still play a part in enrollment when it reports to budget and finance (a division that is data driven)?

- Haggerty: Discussions about university's strengths and mission will be integrated in the strategic enrollment planning process.
- Committee discussed items we would like Diana to bring to the next Chancellor's Advisory Committee on Budget meeting.
- We will review "CU Denver Budget & You" slides at the next meeting.

5. Executive Session (time/interest permitting)

12:15 – 12:30

Regular Meeting of the CU Denver Downtown Campus Faculty Assembly's
Budget Priorities Committee
Monday, September 9, 2019
Chancellor's Conference Room, LSC 14th Floor
11:00 am - 12:30 pm

Attendees: Katherine Gunny, Hani Mansour, Peter Jenkins, Todd Ely, Brent Wilson, Sommer Browning, Diana White

Guests: Todd Haggerty, Jennifer Sobanet, Provost Nairn, Jen (?)

1. Welcome, Introductions 11:00 – 11:05

We will review August minutes at October meeting.

2. Degree Approval Timeline 11:05 – 11:15

- Discussion about timeline for BPC review on new degree programs.
- BPC requested a flow chart of the program degree approval process. Todd Haggerty will work on this.
- We will review the building construction degree program at October BPC meeting.

2. Book Discussion (Ch. 10) 11:15 – 11:30

For next meeting.

3. Budget Updates/Slides 11:30 – 11:45

2% enrollment down, what impact does this have on budget? This will mean the budget will need some readjustment this FY to compensate.

4. Enrollment Update 11:45 – 12:00

Jen (guest)

- Final census numbers will come out later today.
- Overall enrollment is down less than what was anticipated. Forecasted around 3% but might be closer to 1.9% when census comes in.
- Discussion about headcount vs credit hours. Regents ask for headcount numbers, but credit hours count is also down (somewhat aligned with headcount).

Updates from/discussion with Provost and CFO 12:00 – 12:30

Provost update:

Personnel:

- VC for Faculty Affairs, unsuccessful search, they will need to have another search
- VC for Diversity and Inclusion coming up
- VC for Student Affairs search coming up
- System is recruiting for Chief Diversity Officer
- Dean of the Business School – likely will use search firm
- Reorg: Linda Bowman’s area
 - Director for Center of Faculty Development search
 - Linda Bowman’s position recruitment will begin soon
 - Enrollment Management piece moving under Jennifer Sobanet
 - AVC of Enrollment Management search is moving forward
 - Hiring a consultant to help develop strategic enrollment management plan
 - Plan creation will take 6-8 months
 - Chancellor’s Advisory on Budget Committee will be involved in this plan & its implementation

Construction:

- Final approvals for first year student housing are coming, 555 beds, breaking ground in December, it will also have a “learning commons” & dining options. Plan is to open for August 2021.
- CU Denver is planning to take over Campus Village apartments
- Business school infill project will end in January 2020
- Lynx Connect project: in Tivoli should be done mid-October, includes career services, internships, study abroad
- Engineering Building: placed second in CU building projects on the state list, might be hard to get funded this year

Regular Meeting of the CU Denver Downtown Campus Faculty Assembly's
Budget Priorities Committee
Monday, October 7, 2019
Chancellor's Conference Room, LSC 14th Floor
11:00 am - 12:30 pm

Attendees: Quintin Gonzalez, Diana White, Katherine Gunny, Pete Jenkins, Sommer Browning,
Jody Beck, Keith Guzik, Hani Mansour, Brett Wilson
Guests: Todd Haggerty, Provost Nairn, Tobin Bliss

1. Welcome, Introductions, Approve Minutes 11:00 – 11:05
 - August and September Minutes approved: Jody Beck moves, Katherine Gunny seconds.
Minutes approved by acclamation

2. CACB and budget office updates 11:05 – 11:30
 - 3 Regent seats are turning over this next election.
 - Budget forecasted to be down again. Likely cannot raise tuition.
 - This year 2.9% tuition population down which equals \$2.2M or about \$5M over the entire year.
 - The draft plan to cover the forecasted shortfall is ½ coming from reserves, the rest from 1.25% from budget.
 - Next year projection is \$2.6M in mandatory costs.
 - 3% compensation increase would add \$3.25M more.
 - If we were to rely on tuition increase to cover this it would be close to a 10% increase.
 - Discussion of TABOR item on ballot in November.

3. Provost/CFO updates and discussion 11:30 – 12:00
 - Discussion about budget shortfall.
 - No updates as those were covered in previous meeting.

4. New degree proposals 12:00 – 12:30

Presentation of degree proposal by:

Kevin Rens, Professor, Chair & Director, Construction Engineering and Management
Heidi Brothers, Assistant Professor, Civil Engineering
Keith Jones, Associate Dean for Academic Initiatives
Tobin Bliss, Associate Vice Chancellor for Fiscal Planning

CU Denver started a Construction and Engineering Management program some years ago (graduate program). It was outperforming its goals. Need and demand for undergraduate

programs. Only one other accredited program in the state and it has a waiting list. Both are rare nationally. Both degrees have overlap and share curriculum, this creates a lot of efficiencies. Only 5 new classes are required in total for both degrees.

BPC reviewed and unanimously approved the budgets for two new degree programs in the College of Engineering, Design and Computation:

- Bachelor of Science in Construction Engineering Management
- Bachelor of Science in Construction Management

Adjourned 12:30pm

Regular Meeting of the CU Denver Downtown Campus Faculty Assembly's
Budget Priorities Committee
Monday, November 18, 2019
Chancellor's Conference Room, LSC 14th Floor
11:00 am - 12:30 pm

Attendees: Quintin Gonzalez, Katherine Gunny, Peter Jenkins, Keith Guzik, Hani Mansour, Todd Ely, Sommer Browning, Brent Wilson, Jody Beck, Diana White
Guests: Todd Haggerty

1. Welcome, Introductions, Approve Minutes 11:00 – 11:05

No minutes approved.

2. Faculty Council Updates 11:05 – 11:10

Civics Discussion

- Regents asked for civics initiative from each campus, campuses are working on this. The fact that the Regents are asking for a curriculum change circumvents the normal process for curricular changes. CU Faculty Assembly made a resolution that this Regential request not go forward. CU Denver suspended bylaws in order to vote for approval of CU Faculty Assembly resolution. Additionally, Regent Lightner calculated how much this initiative would cost CU system and sent a memo.
 - UCCS came up with an approved proposal.
3. Budget office updates and CACB meeting prep 11:10 – 12:00
 - Governor's Budget Request has come out; proposed a slight increase to higher education funding, 2%, and a 3% cap on resident undergraduate tuition increases.
 - We currently do not know what CU Denver will receive specifically.
 - Governor also proposed 3% salary increase for classified staff.
 - CDHE report says tuition has climbed out of control.
 - So state government is leaning toward cost containment rather than increasing funding
 - Proposition CC did not pass. Higher education would have gotten a bit more had it passed.
 - CU Denver Enrollment this year down 2.9%. This is a projected \$5M shortfall this current years.
 - 2.5M will come from enrollment contingency fund. 2.5M will be covered with ongoing reductions.
 - CU Denver FY20-21 projected shortfall is \$5.1M. This is with:
 - No raises
 - No tuition increases

- No change in enrollment
- Flat state funding
- 4. Provost/CFO updates and discussion 12:00 – 12:30
 - Faculty raises conversation
 - CU Denver is applying for HSI designation in January.
 - Decision Support Toolkit
 - Academic Support Solutions
 - Todd Haggerty, Tobin Bliss, and Chris Puckett and OIRE are working with Deans on creating data dashboards to make budget decisions. CU Denver has made its own in house data dashboard.

Diana White; Data is one thing, but how is communication and culture in schools and colleges being supported?

- Gabriel Castaño, Assistant Vice Chancellor for Enrollment Management has been hired
- Strategic Enrollment Management (SEM) Plan: Michael Zinser is on the SEM steering committee—this plan and committee can address some of Diana’s culture question. Faculty can impact retention. This team will come up with strategies to keep students, eliminate obstacles for students, etc.
- Budget Office publishes budget of every school college and support unit every August. These are public.